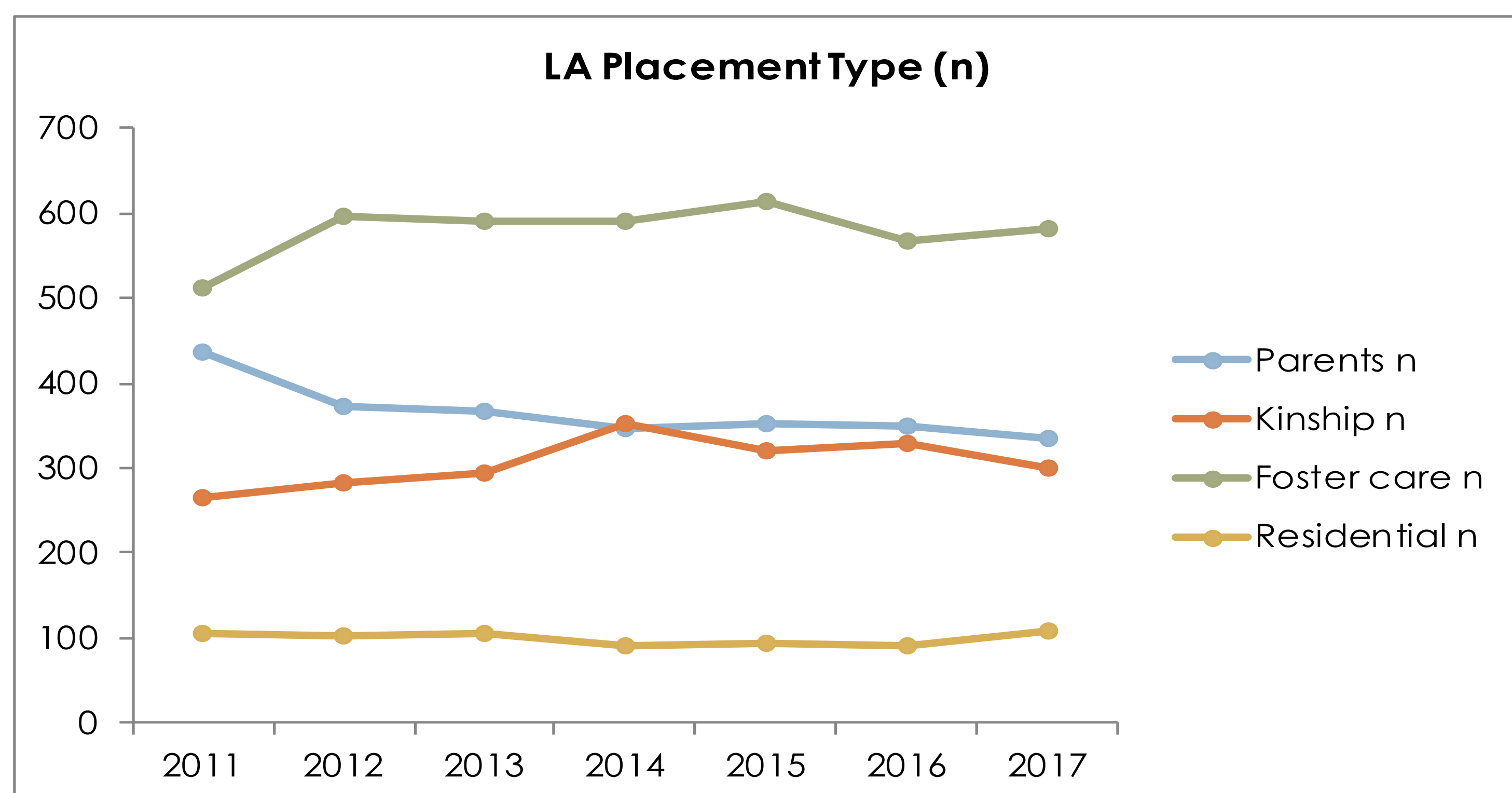


Gathering PACE in Edinburgh – The story so far.

Edinburgh has responsibility for approximately 1300 Looked After Children (LAC), the second largest population in Scotland. It is just above the Scottish average for LAC as a percentage of its 0-17 years population and has a higher proportion within Foster Care placements (41% approximately) compared to the Scottish average. As a priority the area is committed to supporting children to stay at home with birth parents. Where this is not possible, children who are accommodated should achieve a permanent home as quickly as possible with the minimum number of placements. As part of the PACE programme, four PACE aims working groups have been developed and key data identified to help reduce drift and delay for children who experience permanence.

Children Looked After Survey. Placement Type 2011-2017

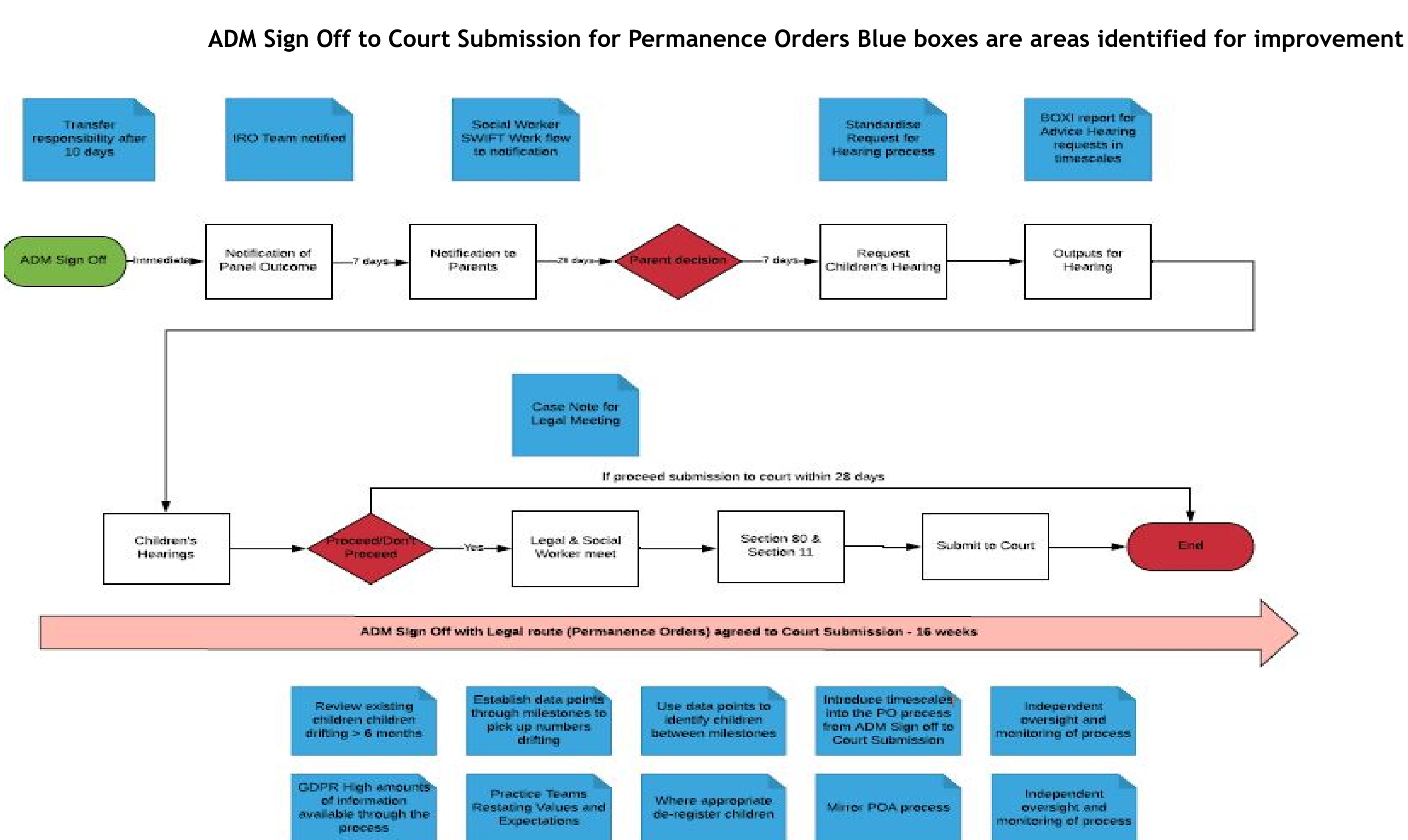


Method

- The governance of PACE sits with the Edinburgh Strategic Children's Partnership
- Four PACE aims groups with nominated leads, fed into a Pan-Edinburgh Champions group
- Commitment to facilitate the PACE programme through a multi-agency approach with specific focus to under 12's with the programme across all four geographic city areas
- Data recording and improved system functionality to better record permanence information

Process Change

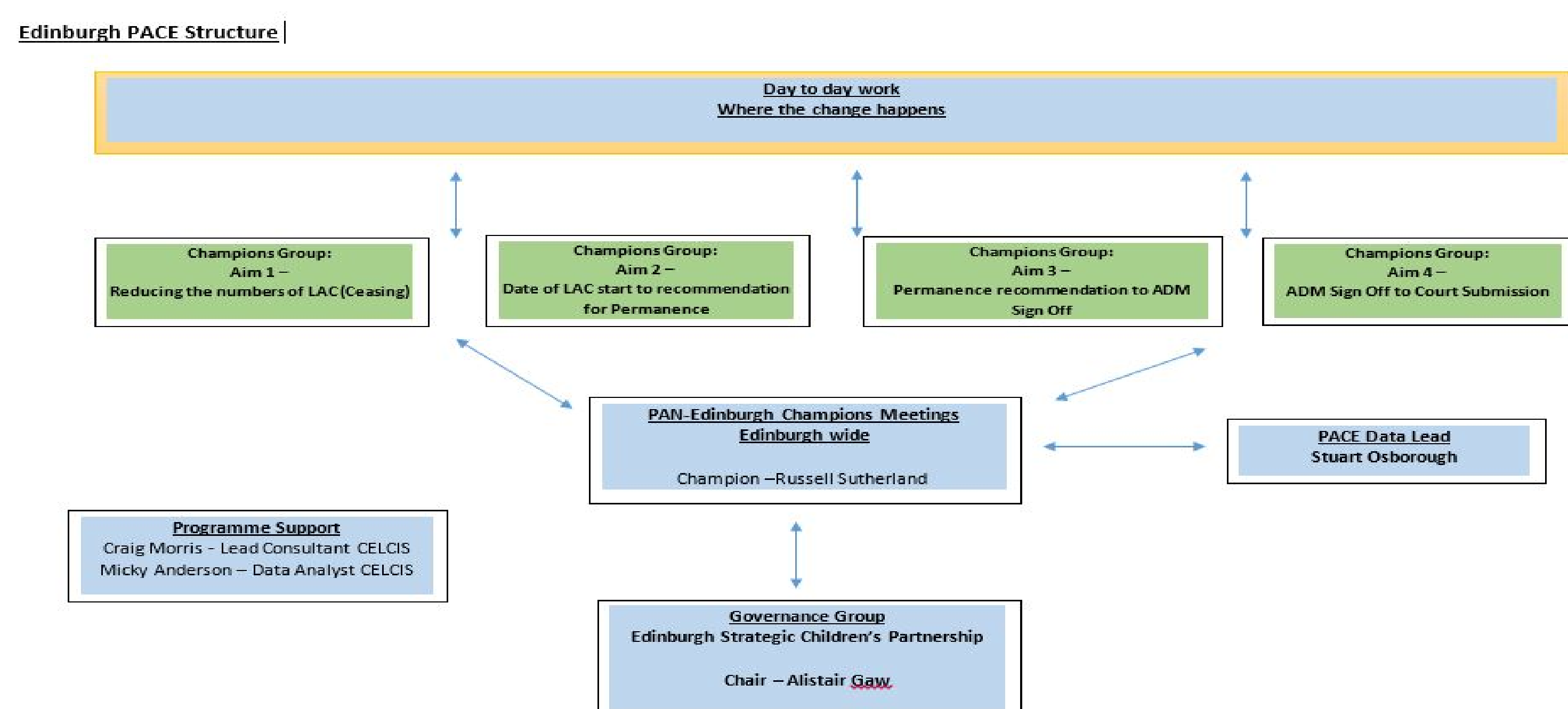
- Development of outcome recordings on the SWIFT information system after every LAAC review
- Process mapping across all areas of a child's journey through permanence, including the time before being accommodated to identify any issues causing drift and delay



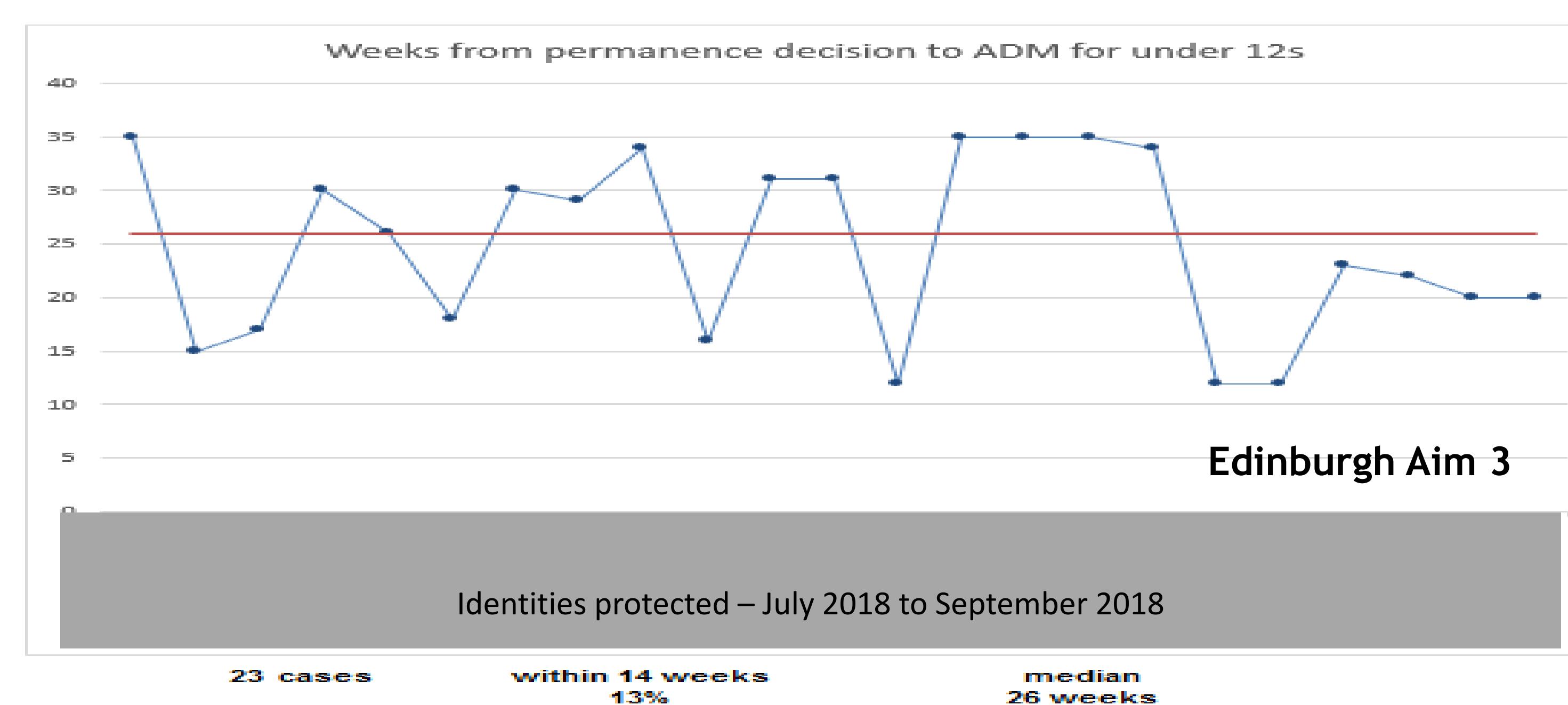
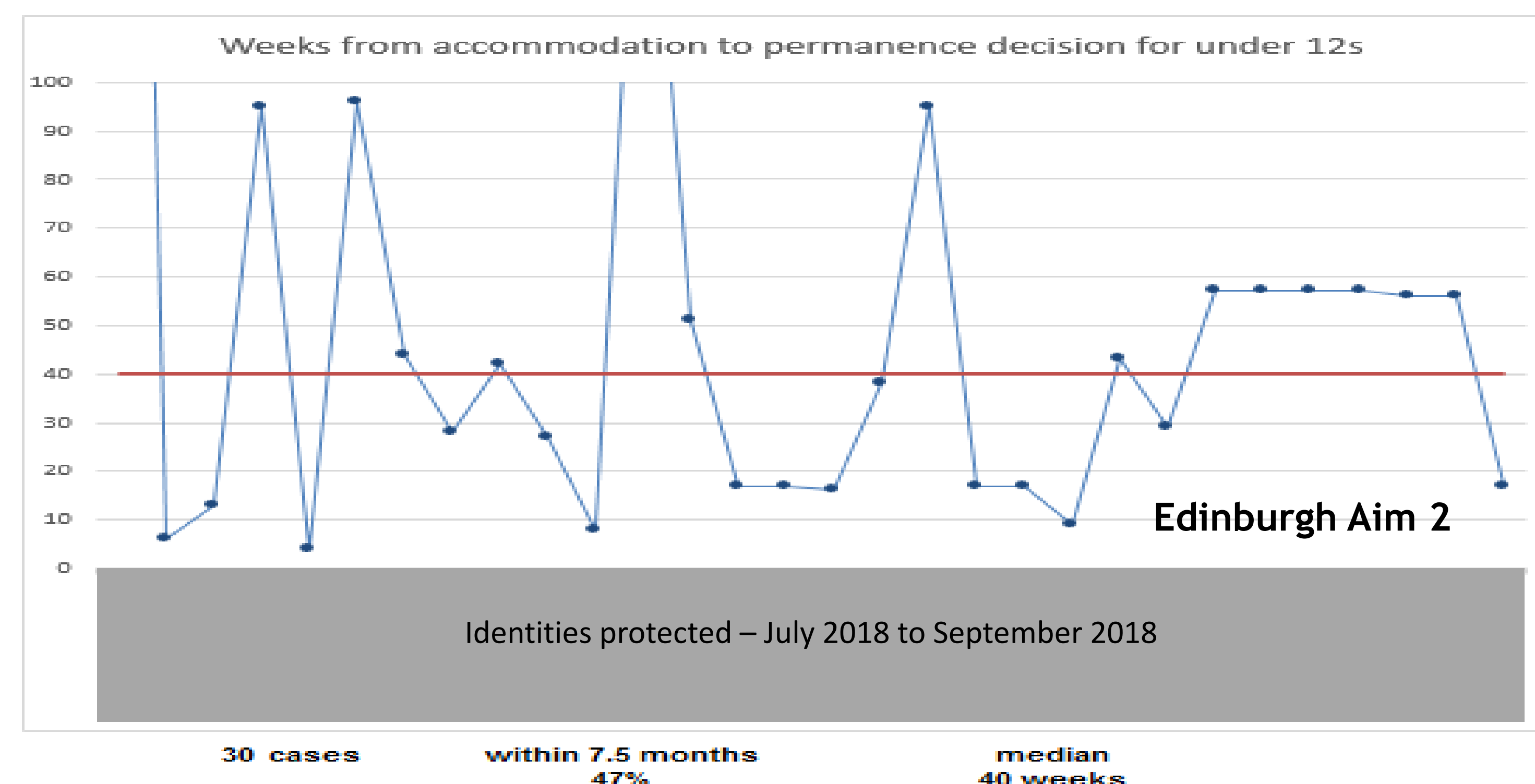
Achievements

- Leadership at all levels to the programme and senior leadership permission to lead change
- Multi-agency commitment to the programme
- Case analysis and peer review of all 68 Looked after Children at home on a Compulsory Supervision Order which have exceeded two years
- Comprehensive analysis of 2017 information and process mapping for Aim 3, namely from the permanence recommendation at a Looked After and Accommodated review to Agency Decision Maker sign off with legal route agreed
- Edinburgh Champion undertaking Scottish Improvement Leaders programme
- Early tests across all four PACE aims, including four week review, permanency leaflet and conversations, and earlier legal and health advice
- Development of data structures to track progress against key permanence milestones

Edinburgh PACE Structure



Data at September 2018



Conclusions

- Appreciation of the size of Edinburgh's Looked After Children population and the need to adapt the PACE programme to suit
- High level progress within the city's data systems to record and track children's permanence journeys
- Multi-agency commitment to the PACE programme at all levels
- Consolidate learning from Tests of Change across the city

Next steps

- Build evidence and tracking of LAC to guide the necessary system improvements and understand trends within the population
- Further empower practitioners to test the theories of change that will lead to system improvement, including Quality Improvement skill and knowledge development
- Timely communicate the progress of the programme across the city, e.g. Newsletters
- Learn and share improvement practice from across the City and across Scotland
- Implement further data quality reporting to track children through each of the four PACE aims